



DATE POSTED: 2026 MAR -2 AM 8:56
 MARBLEHEAD
 Town Clerk Use Only

AMENDED AGENDA

POSTED IN ACCORDANCE WITH THE PROVISIONS OF MGL 30A §20 Act relative to extending certain COVID-19 measures adopted during the State of Emergency.

Municipal Light Board

HYBRID MEETING

In Person Meeting: Address: 80 Commercial St. Marblehead MA 01945

-OR-

Remote Participation

Zoom Webinar - join via the web link

<https://us06web.zoom.us/j/88379195367>

Webinar ID: 883 7919 5367

Password: no password necessary

Dial in Phone Number: +1 929 436 2866

Meeting number: 883 7919 5367 # Participant: #

Day of Week	Date	Year	Time
Tuesday	March 3	2026	4:00 pm

Agenda or Topics to be discussed listed below

- 4:00 Call to Order
- Public Comments
- Board Meetings: Calendar of next meetings; Minutes of previous meetings
- Safety report
- Public EV chargers: status, next steps
- Priorities for the Light Department for next 18 – 24 months. Review; Board vote.
- (See enclosed draft addendum next page, added to this agenda 3/2/2026)*
- General Manager updates
- Adjourn

Hybrid Meeting Notice: Members of the public are welcome to attend this in-person at MMLD’s facility, 80 Commercial Street, Marblehead MA 01945 or by the remote Zoom connection provided. Please note that the in-person meeting will not be suspended or terminated if technological problems prevent or interrupt the remote connection.

THIS AGENDA IS SUBJECT TO CHANGE

Posted by: Jean-Jacques Yarmoff, Chair

Agenda posted 02/24/2026, addendum on next page posted 3/2/2026

I. Grid modernization plan

- A. Complete Village 13 substation
- B. Perform deferred system maintenance consistent with 5-year capital plan
 - 1. Define near-term plan for managing backyard poles
 - 2. Mitigate double poles
- C. Implement necessary improvements at Wilkins Plant
 - 1. Instrumentation systems and reliability controls
 - 2. Health, safety, and habitability
- D. Underground transmission lines
- E. Perform long range planning in key areas
 - 1. Solicit priority list for undergrounding sub-transmission and distribution networks
 - 2. Model anticipated load growth locally
 - 3. Determine additional transmission options
 - 4. Identify hazards relevant to system for hardening
 - 5. Develop long-range plan for backyard poles
 - 6. Commence plan for Clifton Substation replacement, including possible voltage conversion
 - 7. Develop strategy for community solar development
 - 8. Formalize plan for public EV charging
 - 9. Identify emergency sites (i.e., warming shelter) in Town's Emergency Response Plan and ensure resilient power supply

II. Peak management plan

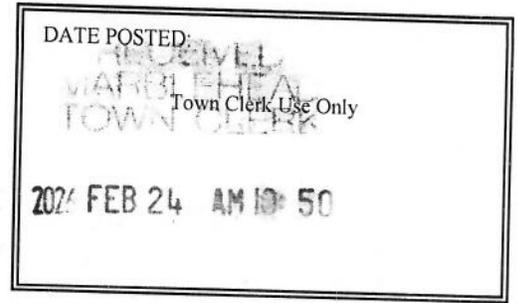
- A. Execute utility-scale BESS project
- B. Explore and incrementally advance dynamic rate design(s)
- C. Review AMI capability and timeline for upgrade, if necessary
- D. Explore Wilkins transition plan
 - 1. Exit from Forward Capacity Market
 - 2. Fuel conversion and gas line extension
 - 3. Creation of decommissioning fund
- E. Develop clear customer communication plan

III. Inventory, equipment, and work plan

- A. Develop consolidated stock yard and warehouse at Tioga Way
- B. Coordinate equipment based on financial analysis, potential partnerships, and storage/maintenance logistics
- C. Improve job planning, tracking, and execution
- D. Improve inventory control system

IV. Internal Operations

- A. Create and promulgate critical information
 - 1. Employee policy handbook
 - 2. Customer/contractor handbook
 - 3. Annual report
- B. Long range staffing plan, including professional development, cross-training, mentoring, and succession planning



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Name of Board or Committee

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