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**MEETING NOTICE**

POSTED IN ACCORDANCE WITH THE PROVISIONS OF MGL 30A §§18-25

**Harbors & Waters Board**

Name of Board/Committee

Address of Meeting: 9 Ferry Lane, Marblehead, MA

Room: Harbormasters Quarters

Monday                      December                      1                      2025                      7 : 30 PM  
 Day of week                      Month                      Date                      Year                      Time

**Agenda or Topics to be discussed listed below** (That the chair reasonably anticipates will be discussed)

- Meeting called to order.
- Approve November minutes.
- Review and finalize warrant articles on fee raises.
- FY 27 Budget discussion on operational and Salaries.
- FY 27 Capital project Budget.
- Harbormaster Report. Monthly update on operations.
- Public questions.
- Adjourn

**THIS AGENDA IS SUBJECT TO CHANGE**

Chairperson: John Doub  
 Posted by: Mark Souza  
 Date: 11/24/25